Reform & Regeneration Shadow Cabinet Member: Graham Sheldon	City Region
	Economic Growth
	External Relationships & Partnerships
	Capital projects & investment
	Corporate Property & Assets
	Borough Strategy
	Communications
	Cost-of-Living response
	Transport

Finance & Corporate Resources Shadow Cabinet Member: Max Woodvine	Finance
	Revenues and Benefits
	HR and OD
	Legal Services
	Performance
	Customer
	IT and Digital and Transformation
	Green New Deal
	Energy

Children and Young People Shadow Cabinet Member: Abdul Wahid	Child safeguarding
	Children's Partnership
	Children Looked After
	Adoption and fostering
	Early Years
	Early Help
	Children's health & wellbeing
	Youth Service

Health and Social Care Shadow Cabinet Member: Christine Adams	Adult Social Services
	Adult safeguarding
	Provider services
	Disability services & adaptations
	Mental Health & wellbeing
	Isolation
	Integrated Care System development
	Health Improvement

Education and Skills	Education and Skills
Shadow Cabinet Member: Pam Byrne	School Place Planning
	Looked After Children - educational performance
	Work and Skills Strategy
	Lifelong Learning
	Apprenticeships

Neighbourhoods Shadow Cabinet Member: Luke Lancaster	Environmental Services
	Environmental Health
	Waste and recycling
	Parks and Countryside
	Registrars & Cemeteries
	Emergency Planning
	Highways
	First Response
	Justice & Community Safety
	Community Cohesion

Housing & Licensing Shadow Cabinet Member: Abdul Wahid	Strategic Housing
	Housing quality & enforcement
	Planning
	Homelessness
	Trading Standards & Licensing
	Building Control
	Landlord Licensing

Communities & Culture Shadow Cabinet Member: Beth Sharp	PBI & Districts
	VCSFE Sector
	Social Infrastructure
	Culture
	Leisure
	Libraries, Heritage & Arts
	Sports & Sport Development Events

Business, Employment	Employment & Employability
& Enterprise Shadow Cabinet Member: Kamran Ghafoor	Get Oldham Working
	Business Support
	Business Networking

Shadow Cabinet Portfolios 2023/24	

Markets